# SOCCCD District-wide Planning Council Annual Retreat 2017 Marbella Country Club

JUNE 7, 2017

8:30 AM -4:30 PM

### Logo Introductions

Find a logo on your table that has meaning for you and share with your table and the group.

#### Starbucks: An Illustrated History



We start by selling coffee beans in Seattle's Pike Place Market.



We add handcrafted espresso beverages to the menu.





We become a publicly traded company.



We mark 40 years and begin the next chapter in our history.

#### Contents

McDonald's BARBECUE

1940-1948

1975-2006

2001-2003

1948-1953

1991-1992

2003

Mc Donald's

1953-1968 1961-1968

1969-2006

McDonald's 1968-2006



1992-present

i'm lovin' it

2003-2006



1993-2007

i'm lovin' it

2006-2010



1997-2000



2000-2003



SOCCCD and change....



### Chancellor's Welcome

### DWPC meeting items

#### Approval of DWPC minutes from 4/07/17

#### **Proposed 2017-2018 meeting dates:**

Meeting: (Fridays, 8:30 a.m. – 10:30 a.m.)

- October 6, 2017
- December 1, 2017
- February 2, 2018
- April 20, 2018

#### **Annual Retreat:**

• Wednesday, May 30, 2018 (Final exams are May 17-23, commencement ceremonies are May 24, and Memorial Day is May 28)

### Agenda and Goals for the day

#### Accreditation Follow-up Plan

#### Evaluation of District-wide Strategic Plan 2014-2020

- Review of Goals, Objectives, KPIs and Targets
- Mid-cycle Evaluation and setting priorities for the next 3 years of the plan

#### Integrated Planning

- Pathways Colleges' Overview and Plan
- Integrated Plan for SSSP, Equity, and BSI Colleges' Overview and Plan
- EFMP Preparation

#### Annual Review of District-wide Planning Documents

District-wide Function Map – new model

### Accreditation Update Follow-up Plan

#### Irvine Valley College

#### **Student Learning Outcomes (SLOs)**

- Added two new SLO coordinators
- Looking at SLOs in Program Review Process through Institutional Effectiveness
   Committee (IEC)
- Discussion on technology solutions to scale SLO collection and disaggregation

#### **Performance Evaluations**

- All Managers are getting caught up with evaluations and will complete by December
- All Senior Admins are tracking progress on evaluations

### Accreditation Update Follow-up Plan Saddleback College

- College Recommendation 1 (Improvement)
- College Recommendation 2 (Compliance)
- College Recommendation 3 (Compliance)
- College Recommendation 4 (Improvement)
- College Recommendation 5 (Compliance)
- District Recommendation 1 (Compliance)

#### **District-wide Planning Framework**

#### **Common Cycles**

- District-wide, 6 years -- New plan 2014-2020
- Annual reviews of progress
- Three year review of achievement, realignment as necessary

#### **Common Framework**

- Goals, Objectives, Key Performance Indicators (KPIs metrics)
  - Objectives are improved through action steps
- Language
  - Common set of definitions and terms

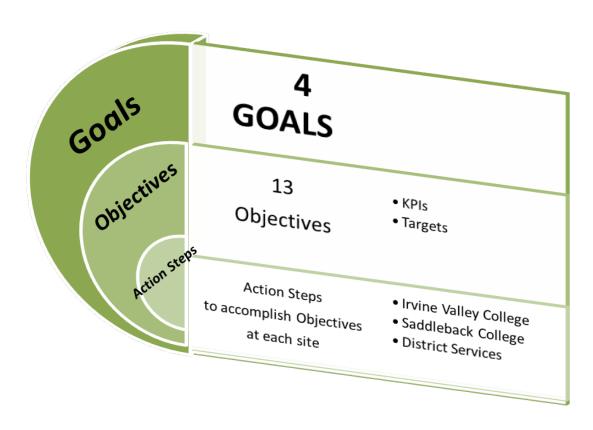
#### Flexibility

- Unique action steps associated with common goals and objectives
- Add goals and objectives unique to each site
- Add metrics associated with unique objectives

#### **Collective and Collaborative Dialogue**

 Development of common goals, objectives, and KPIs as a collective, collaborative, and iterative process

#### District-wide Strategic Plan 2014-2020 Shared Goals, Objectives, KPIs and Targets



Development Phases 2012-2013 External Scan 2013-2015 Development of Shared Goals, Objectives & KPIs

#### 2014-2020

Y1 2014-15 Y2 2015-16 Y3 2016-17 Mid-Cycle Major Review Y4 2017-18 Y5 2018-19 Start development of new plan Y6 2019-20

#### District-wide Integrated Strategic Planning Model

#### Planning Assumptions & Collaboration



IVC
Strategic Plan
Shared & College
Specific Goals,
Objectives &
Action Steps

District Services
Unit Reviews
Shared & District
Services Specific
Objectives &
Action Steps

Saddleback
Strategic Plan
Shared & College
Specific Goals,
Objectives &
Action Steps

Annual Review of Integrated District-wide Strategic Plan Evaluation of KPIs and Action Steps Accomplished Adjustments to the plan

#### **DWPC Annual Retreats 2013 – 2016**

DW Strategic Plan 2014-2020 – page 6 "(the plan) is designed to be a living, frequently-used document, which invites evaluation of progress on the objectives and goals."

#### Our living iterative process

- 2013 & 2014
  - Developed common Goals and Objectives
- 2014 & 2015
  - Worked on establishing KPIs and Targets
  - Shared and Reviewed Action Plans
  - Revised District-wide Planning and Decision Making Manual
- 2016
  - Started to evaluated Strategic Plan
  - Started discussion on Integrated Planning

#### DISTRICT-WIDE MISSION ANNUAL REVIEW

Vision

To be an educational leader in a changing world

#### Mission

We provide a dynamic and innovative learning environment for diverse learners of all ages, backgrounds and abilities. We promote access, success and equity to meet each student's goals of skills development, certificate, associate degree, transfer or personal enrichment. We contribute to the economic vitality of the region.

Core Values/Guiding Principles
We invest in our students' success, employees, facilities, and
community, with wise use of our resources.

### 3<sup>rd</sup> year Review of Goals, Objectives, KPIs & Targets

- Started Plan without most KPIs & Targets
  - Some goals are deliverables rather than metrics
- Last 2 years worked on developing and approving the metrics, baseline data and targets
- Continual work and improvements...

### Goal 1: SOCCCD will foster an environment characterized by creativity, innovation, respectful interactions and collaboration

Objective	KPI	Target	
1.1 Recognize and support innovative ideas that improve collaboration and respectful interactions district-wide.	District-wide Climate Survey 2014	Baseline from 2014 Overall District Services Irvine Valley College Saddleback College	2.69 2.90 2.64 2.69
1.2 Improve district climate in the areas of optimism, commitment, and respectful collaboration.	District-wide Climate Survey 2014	Baseline from 2014 Overall District Services Irvine Valley College Saddleback College	2.82 3.12 2.80 2.80
1.3 Improve the representative process through active engagement and communication.	District-wide Climate Survey 2014	Baseline from 2014 Overall District Services Irvine Valley College Saddleback College	2.76 2.88 2.76 2.75

### Goal 1: SOCCCD will foster an environment characterized by creativity, innovation, respectful interactions and collaboration

Objective	KPI	Target
1.4 Increase professional development opportunities that potentiate employees' talents and interests.	District-wide Climate Survey 2014	Baseline from 2014 Overall 2.74 District Services 2.62 Irvine Valley College 2.72 Saddleback College 2.76
	Professional Development Survey	Target not set – need a common survey tool
1.5 Improve training for all employees to increase district-wide understanding of organizational structure, resources, processes and procedures.	District-wide Climate Survey 2014	Baseline from 2014 Overall 2.30 District Services 2.61 Irvine Valley College 2.26 Saddleback College 2.28
Jan 2 2 2 3 3 1 3 3 3 1	Professional Development Survey	Target not set – need a common survey tool

### Climate Survey — So where are we?

3<sup>rd</sup> implementation of the climate survey- 2012, 2014 & 2016 (17)

- As approved by DWPC biannual cycle
- Data for latest survey being collected and in the fall we will review results against targets

#### Considerations for DWPC

- Evaluation the goal and climate survey results
- Survey Instrument

#### Professional Development

Discussion of a common set of questions or survey

### Goal 2: SOCCCD will promote students' success by enhancing the teaching and learning environment.

Objective	KPI	Target
2.1 Increase student completion rates (degrees, certificates, and transfer) while preserving access, enhancing quality, and closing achievement gaps.	6 year Completion Rates Overall SPAR rate	2.5% targets by 2020 – *2.5% targets by 2020 based on a rolling base year starting in 2014-2015 (against the 2013-2014 baseline)

SPAR	IVC	IVC	SC	SC
(6-year cohort end year)	Target	Actual	Target	Actual
2014-15	64.3%	62.0%	58.8%	58.7%
2015-16	64.6%	63.4%	59.1%	58.7%
2016-17	64.9%		59.4%	
2017-18	65.2%		59.6%	
2018-19	65.6%		59.9%	
2019-20	65.9%		60.2%	

Objective	KPI	Target
2.1 Increase student completion	<ul> <li>6 year Completion Rates Overall SPAR</li> </ul>	2.5% targets by 2020 –
rates (degrees, certificates, and	rate	*rolling base year2.5% targets
transfer) while preserving access,	<ul> <li>Certificate Completion Rate</li> </ul>	by 2020 based on a rolling base
enhancing quality, and closing	<ul> <li>Degree Completion Rate</li> </ul>	year starting in 2014-2015
achievement gaps.	<ul> <li>Transfer Rate</li> </ul>	(against the 2013-2014 baseline)
	<ul> <li>Transfer Prepared</li> </ul>	baseiiie)

Certificate	IVC	IVC	SC	SC	Degree	IVC	IVC	SC	SC
	Target	Actual	Target	Actual		Target	Actual	Target	Actual
2014-15	28.3%	29.3%	26.0%	26.5%	2014-15	21.9%	23.2%	20.5%	20.3%
2015-16	28.5%	30.9%	26.1%	28.1%	2015-16	22.0%	24.7%	20.6%	20.9%
2016-17	28.6%		26.2%		2016-17	22.1%		20.7%	
2017-18	28.7%		26.3%		2017-18	22.2%		20.8%	
2018-19	28.9%		26.5%		2018-19	22.3%		20.9%	
2019-20	29.0%		26.6%		2019-20	22.4%		21.0%	

Objective	KPI	Target
2.1 Increase student completion rates (degrees, certificates, and transfer) while preserving access, enhancing quality, and closing achievement gaps.	<ul> <li>6 year Completion Rates Overall SPAR rate</li> <li>Certificate Completion Rate</li> <li>Degree Completion Rate</li> <li>Transfer Rate</li> <li>Transfer Prepared</li> </ul>	2.5% targets by 2020 – *rolling base year2.5% targets by 2020 based on a rolling base year starting in 2014-2015 (against the 2013-2014 baseline)

Transfer	IVC	IVC	SC	SC	Transfer	IVC
Prepared	Target	Actual	Target	Actual		Target
2014-15	42.0%	40.5%	42.6%	41.6%	2014-15	54.5%
2015-16	42.2%	43.6%	42.8%	41.2%	2015-16	54.7%
2016-17	42.4%		43.0%		2016-17	55.0%
2017-18	42.6%		43.2%		2017-18	55.3%
2018-19	42.8%		43.5%		2018-19	55.6%
2019-20	43.0%		43.7%		2019-20	55.8%

Transfer	IVC	IVC	SC	SC
	Target	Actual	Target	Actual
2014-15	54.5%	<b>52.1</b> %	46.6%	46.6%
2015-16	54.7%	54.7%	46.8%	46.7%
2016-17	55.0%		47.1%	
2017-18	55.3%		47.3%	
2018-19	55.6%		47.5%	
2019-20	55.8%		47.8%	

### Scorecard So where are we?

#### **Scorecard**

- Continue to review data by disaggregation of completion
- Develop better mechanism to understand student cohorts (first-time and milestones)

#### Next steps....

#### **Institutional Effectiveness Goals (IEPI)**

Required vs. Optional

### Institutional Effectiveness Goals (IEPI)

Introduction and Overview of IE Goals from the state

https://misweb.cccco.edu/ie/DistrictRates.aspx

Required versus Optional

Saddleback is looking at using their strategic planning groups to review optional metrics to integrate into college plan

### Goal 2: SOCCCD will promote students' success by enhancing the teaching and learning environment.

Objective	KPI	Target
2.2 Increase employee professional development opportunities that focus on student success outcomes.	District-wide Climate Survey 2014	Climate Survey Baseline Overall 2.77 District Services 2.41 Irvine Valley College 2.80 Saddleback College 2.80
	Professional Development Survey	Target not set – need a common survey tool

### Goal 2: SOCCCD will promote students' success by enhancing the teaching and learning environment.

Objective	KPI	Target
2.3 Increase opportunities for student engagement	Community College Survey of Student Engagement	Baseline is the Overall Average
inside and outside the classroom, evidenced by co-curricular participation, student services, and instructional support.	(CCSSE)  CCSSE Report on 5 General Areas (Benchmarks)	Irvine Valley 45.1 Saddleback 47.4

### Overview of Community College Survey of Student Engagement (CCSSE)

 Community College Survey of Student Engagement (University of Texas, Austin)



- Survey offers holistic perspective of student experience. Focus is on **behavior** not satisfaction, beliefs, or attitudes.
- About 300 colleges participate (16 in California)
  - Offers optional benchmarking
- CCSSE administered to random sample of classes

Objective 2.3 Increase opportunities for student engagement inside and outside the classroom, evidenced by co-curricular participation, student services, and instructional support.

CCSSE Benchmarks	IVC Average	Saddleback Average
Active and Collaborative Learning	37.4	40.5
Student Effort	47.0	46.8
Academic Challenge	57.3	59.8
Student-Faculty Interaction	40.5	42.7
Support for Learners	43.1	47.1
Overall Average	45.1	47.4

Notes: Numbers represent raw CCSSE Benchmark scores (on a scale of 0-100) weighted by full-time status of students to match actual full-time/part-time proportions of student population.

### CCSSE - So where are we?

#### **IVC**

- Improve data quality and buy-in (next Spring 2018)
- Part of integrated planning and engagement goal

#### Saddleback

- Improve data quality and buy-in (next Spring 2018)
- Use of focus groups

## Activity 1 – Review of Goal 1 & 2

\*The objective of this session is to evaluate the progress/state of Goal 1 & 2 (Goal, Objectives, KPI and Progress to date)

Designate a facilitator and who will report out to the group.

Please note we will have 30 minutes for this review

- 1. Review and discuss the plan and information presented
- 2. This is the 3<sup>rd</sup> year of the 2014-2020 plan, discuss the following questions:
  - Overall how does your group feel the district is progressing on goal 1 & 2 and its objectives?
  - What is working well and what needs to be changed?

Goal 3: SOCCCD will advance economic and workforce development through regional partnerships with educational institutions and industry and by strengthening career technical education.

Objective	KPI	Target
3.1 Formalize collaborative partnerships with the business	"Formalized Partnerships" List	"Formalized Partnerships" List
community and regional educational institutions to	Contract Education Partnership List at each college	Contract Education Partnership List at each college
support workforce development.		See attached.

Goal 3: SOCCCD will advance economic and workforce development through regional partnerships with educational institutions and industry and by strengthening career technical education.

Objective	KPI	Target
3.2 Improve alignment between workforce development offerings and regional job opportunities.	Institutional Set- Standards( (ISS) used for ACCJC Annual Survey	Institutional Set-Standards (ISS) used for ACCJC Annual Survey Perkins Core Indicator for Job Placement Rate (JPR)*
		IVC and Saddleback: had an 87.5% of their programs meeting the ISS target
	CTE Outcome Survey	See CTEOS slide

- \*Note for Perkins Core Indicator JPR rates:
- Only programs shown with 10 or more completers in program.
- Job placement rate: the percentage of CTE program leavers and completers who
  did not transfer to a two or four year institution and were found during one of
  the four quarters following the cohort year in an apprenticeship program, UI
  covered employment, the federal Government, or the military.

# Overview of Core Indicators & CTEOS

#### **Perkins Core Indicator on Job Placement Rate**

 Metrics developed by the State Chancellor's Office for Perkins I-C to measure progress by program cohorts

### Career Technical Education Outcome Survey (CTEOS)

 Chancellor's Office supported survey tool that is hoped to gain better employment outcome information

Objective	KPI	Target
3.2 Improve alignment between	Institutional Set-	Perkins Core Indicator for Job
workforce development offerings and regional job	Standards (ISS) used for ACCJC Annual Survey	Placement Rate (JPR)
opportunities.		IVC: 7 out of 8 met institutional set standard (87.5%)

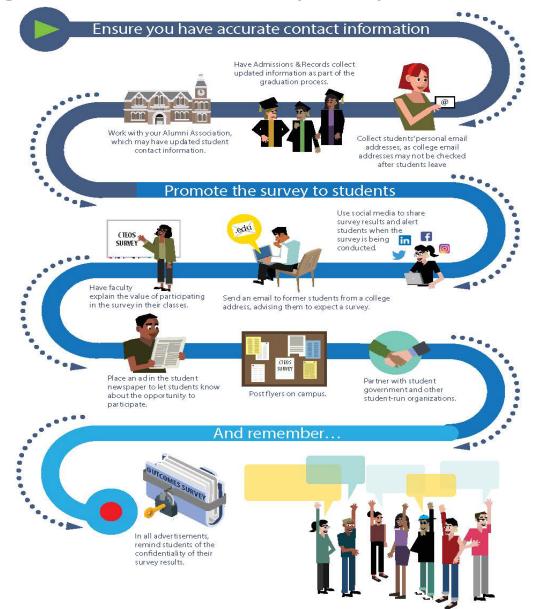
IVC Program	(TOP Code)	Institution Set- Standards (ISS) required for ACCJC annual Report	2015 Perkins Job Placement Rate (JPR) (%)
Accounting	(050200)	66.8%	73.9%
Tax Studies	(050210)	66.8%	69.2%
<b>Business Administration</b>	(050500)	66.8%	61.1%
Real Estate	(051100)	66.8%	80.0%
<b>Computer Programming</b>	(070710)	66.8%	80.0%
Computer Networking	(070810)	66.8%	81.0%
Electronics and Electronic Technology	(093400)	66.8%	75.0%
Manufacturing and Industrial Technology	(095600)	66.8%	90.0%

Objective	KPI	Target
3.2 Improve alignment	Institutional Set-Standards	Perkins Core Indicator for Job
between workforce	(ISS) used for ACCJC Annual	Placement Rate (JPR)
development offerings and	Survey	
regional job opportunities.		Saddleback: 14 out of 16 met
. eg.ea. je e eppereammee		institutional set standard (87.5%)

Saddloback Brogram (TOB Codo)	Institution Set-Standards (ISS)- ACCJC	2015 Perkins Job Placement Rate
Saddleback Program (TOP Code)	annual Report	(JPR) (%)
Administrative Medical Assistant	60%	93.8%
Advanced Culinary Arts	75%	77.8%
Alcohol and Drug Studies	60%	90.0%
Business Leadership	75%	70.0%
Cinema	50%	100.0%
Clinical Medical Assistant	60%	68.4%
Computerized Acct. Specialist	75%	82.5%
Cosmetology	55%	82.6%
Early Childhood Teacher	60%	<b>72</b> .6%
Fashion Merchandising	55%	66.7%
Health Information Technology	70%	76.9%
Medical Lab Technology	80%	81.8%
Network Administrator	75%	53.9%
Nutrition	55%	65.0%
Paramedic	70%	100.0%
Registered Nurse	80%	80.7%

Objective	KPI	Target
3.2 Improve alignment between workforce development offerings and regional job opportunities.	CTE Outcome Survey (CTEOS)	<ul> <li>IVC and Saddleback CTEOS data is currently too sparse to report out for individual programs.</li> <li>However the following highlights were discovered</li> <li>Overall earnings increased by 38% (IVC) and 32% (Saddleback)</li> <li>At IVC, 93% of students indicated being satisfied or very satisfied with program</li> <li>At IVC, 52% reported that coursework had an impact on employment</li> <li>At Saddleback, 75% of CTE Skills Builders reported being employed</li> <li>Saddleback "Prepare me for a new job" was the highest ranked reason for enrolling in CTE</li> </ul>

#### Improving the CTEOS Survey Response Rate



### Partnership List, Job Placement Rate, and CTEOS So where are we?

- Partnership List
  - Both colleges have discussed needing a better tracking tool for inventorying and maintaining industry partners
- Perkins Core Indicator Job Placement Rate & CTEOS
  - Difficulty with cohort size and amount of data to assess alignment of CTE program participation and employment

Goal 4: SOCCCD will strengthen long-term financial health and institutional effectiveness through integrated planning and resource allocation.

Objective	KPI	Target
4.1 Systematically assess the effectiveness of planning and resource allocation district-wide.	Conduct a systematic/annual assessment of planning and resource allocation-document timeline and assessment	Several actions have taken place: 1. Reviewing annual district-wide committee self- assessments and discussions on overall assessments between committees and processes 2. Interim Chancellor Fitzsimons worked with the executive team at their CEC Planning Retreat to address this topic and will present an evaluation process. 3. DWPC created a draft of an inventory of district-wide and college level plans
	District-wide Climate Survey 2014	Baseline from 2014 Overall 2.62 District Services 3.09 Irvine Valley College 2.64 Saddleback College 2.52

Goal 4: SOCCCD will strengthen long-term financial health and institutional effectiveness through integrated planning and resource allocation.

Objective	KPI	Target
4.2 Improve processes and procedures for efficiency, effectiveness, and responsiveness districtwide.	<ul> <li>Evaluation of BPA process and implementation into Workday</li> <li>2014-2015 – Begin implement of HCM and Fiscal BPAs into Workday</li> <li>2015- 2016- Complete Initial Implementation of BPAs into Workday</li> <li>2016-2017:-Evaluate BPAs implementation in Workday and identify remaining needed BPAs</li> <li>2017-2018: Continual evaluation &amp; implementation of new &amp; ongoing BPAs into Workday - assess improvements, changes &amp; gaps.</li> </ul>	100% of this objective should be completed by the end of 4 years.  2014-2016: 50% Implemented HCM and Fiscal and completed initial implementation of BPAs into Workday BPAs into Workday. Currently using the consulting company, OneSource, to conduct an assessment on the BPA implementation into Workday and they will provide a report with recommendations.
	District-wide Climate Survey 2014	Baseline from 2014 Overall 2.30 District Services 2.61 Irvine Valley College 2.26 Saddleback College 2.28

Goal 4: SOCCCD will strengthen long-term financial health and institutional effectiveness through integrated planning and resource allocation.

Objective	KPI	Target
4.3 Develop and initiate multi-year financial planning	<ul> <li>*DRAC and BAARC are discussing models for multi-year funding/planning.</li> <li>2014-2015 – Develop model of multi-year resource allocation</li> <li>2015-2016 – Continue to develop the model and align with the development of the EFMP</li> <li>2016-2017 – Implement and/or pilot model in each district-wide committee (DRAC, BAARC, CIC and DTC)</li> <li>2017-2018 – Finalize implementation of models and evaluation</li> <li>2018-2019 and 2019-2020 – Continued evaluation and implementation of changes needed</li> </ul>	Interim Chancellor Fitzsimons has developed recommendations to CIC and DTC on conducting multi-year funding.  CIC used a multi-year model this past funding cycle 16-17 to BAARC  DTC has been asked to use a similar type of plan for multi- year projects funding for 17- 18.  Note: Minutes in Chancellor's Council, DTC

### Integrated Planning and Assessment, Business Process Analysis, and Multi-year Funding Models So where are we?

- Integrated Planning and Assessment
  - Continue movement towards integration of plans
  - Next phase of Strategic Planning

BPA

Multi-year Funding Models

## Activity 2 — Review of Goal 3 & 4

\*The objective of this session is to evaluate the progress/state of Goal 3 & 4 (Goal, Objectives, KPI and Progress to date)

Designate a facilitator and who will report out to the group.

Please be note we will have 20 minutes for this review

- 1. Review and discuss the plan and information presented
- 2. This is the  $3^{rd}$  year of the 2014-2020 plan, discuss the following questions:
  - Overall how does your group feel the district is progressing on the goal 3 & 4 and its objectives?
  - What is working well and what needs to be changed?

Development Phases 2012-2013 External Scan 2013-2015 Development of Shared Goals, Objectives & KPIs

#### 2014-2020

Y1 2014-15 Y2 2015-16 Y3 2016-17 Mid-Cycle Major Review Y4 2017-18 Y5 2018-19 Start development of new plan Y6 2019-20

### District-wide Integrated Strategic Planning Model

### Planning Assumptions & Collaboration



IVC
Strategic Plan
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Specific Goals,
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Saddleback
Strategic Plan
Shared & College
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Annual Review of Integrated District-wide Strategic Plan Evaluation of KPIs and Action Steps Accomplished Adjustments to the plan

### Overall Group Discussion on Strategic Plan Progress and SOCCCD Planning Model

### DWPC reflections on the planning model over the last 4 years

What are positive aspects of our planning model?

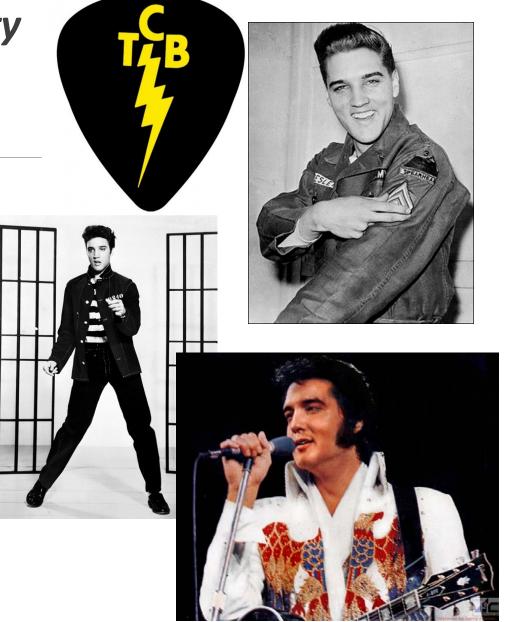
What are negative aspects or things that could be changed in our planning model?

### **Lunch- Change Activity**

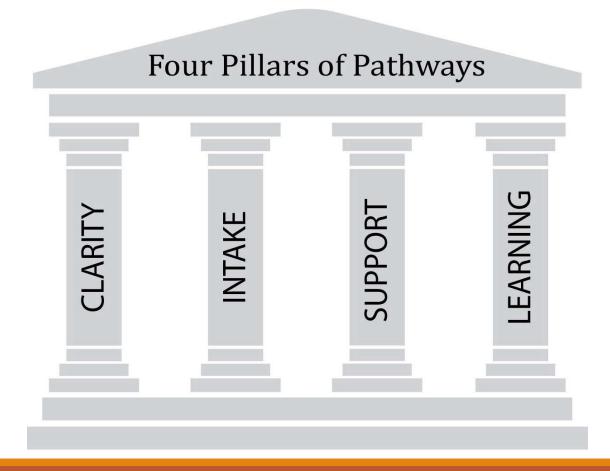
You have some pictures on your table.

During lunch discuss what makes a superstar remembered and last over time? What have they done in their career that made them able to change and be successful?

Pick one example that you would like share after lunch.



## Guided Pathways



### Background Chancellor's Office -Integrated Planning

- In the past the following 3 areas were planned, funded and reported separately
  - Student Equity Plan (SEP)
  - Basic Sills Initiative (SBI)
  - Student Success and Support Services Plan (SSSP)
- Statewide requirement to integrate three plans
  - State set goals for integration
  - Programs retain separate requirements, but will integrate data-driven planning
  - Improve efficiencies

## Saddleback College Integrated Student Success Planning

The work group is comprised of SSSP, SEP and BSI chairs and their college wide committees meets regularly and works on report.

August 2017: present workshop on Integrated Planning during Professional Development Week

In August and September of 2017: vet with all constituent groups and strategic planning committees

### Timeline and Deadline for Integrated Plan

- October 2017: submit to the BOT for review
- November 2017: submit to the BOT in for approval
- December 2017: submit to the CCCCO

### Saddleback College Integrated Student Success Planning Five Established Goals

- 1. Identify and evaluate non-academic barriers to course completion.
- 2. Increase access and use of college support programs.
- 3. Increase completion of transfer-level math and English courses.
- 4. Increase student completion of career technical and non-credit certificates, two-year degrees and transfers.
- 5. Increase the successful outcomes for disproportionately impacted students.

## IVC Timeline for completion of Integrated Plan

April – July:

Workgroup meeting regularly to draft report

 Workgroup consists of Director of Student Life (SEP Coordinator, Dean of Enrollment Services (SSSP Coordinator), BSI Coordinator, Interim Dean of Liberal Arts (former BSI Coordinator), BST Coordinator, Director of SSSP, Research Department

• Faculty membership between BSI and SSSP Task Forces significant

Draft of 2015/16 program achievements due mid-June

August & September: Draft report to be vetted with constituency groups &

strategic planning committees

September: Prepare Board Item Report

October: Submit to the Board of Trustees for review

November: Submit to the Board of Trustees for approval

December 15, 2017: Deadline to submit Integrated Plan to the CCC

Chancellor's Office

# IVC Integrated Plan Adopted Goals

### 1. Increase student engagement in college life

- College Objective 2.3 Increase opportunities for student engagement inside and outside the classroom enhanced by co-curricular participation, student services, and instructional support
- Use CCSSE for measurement
- Preliminary goal to increase .2 SD by 2020 (IVC scheduled to administer CCSSE in 2018 & 2020).

### 2. Reduce the percentage of students on or at risk of probation (below 2.2 cumulative GPA)

- College Objective 2.1: Increase student completion rates
- Research shows there has been a slight increase over the last three years, tentative goal of reducing by .5%

### 3. Increase completion of transfer level Math and Writing classes in first year.

- College Objective 2.1: Increase student completion rates
- Discussion about defining the percentage to increase

# IVC Integrated Plan Adopted Goals

## 4. Increase student completion of degrees, certificates, and/or transfer or transfer prepared students.

- College Objective 2.1: Increase student completion rates
- Considering adopting a goal to increase 1% per year, discussion about potentially using ARCC SPAR from CCC Data on Demand as 3 year metric (matches Scorecard)

## 5. Reduce the achievement gap of disproportionately impacted groups (in goals 1-4).

- College Objective 2.1: Increase student completion rates
- Very preliminary and tentative goal to reduce PI gap by .02 per year (means approximately 5%). Research on all the groups has not yet been completed

# Questions and Discussion on new initiatives/priorities

Thoughts on changes needed to our Strategic Plan for Pathways and the Integrated Plan

- Pre-Planning for Educational and Facilities Master Plan
- Other Plans and Priorities

## Activity 3 Mid-Cycle Evaluation of the District-wide Strategic Plan

The objective of this session is to discuss the next 3 years of the strategic plan.

Now that we have reviewed our progress to date and a few major priorities in our colleges and district-wide discuss the following questions.

- 1. What goals/objectives are important to keep working at in our district-wide plan?
  - Be specific on what action steps or adjustments should be made to our plan.
  - Are there any goals/objectives that are not as important or are not as high of a priority when we first started the plan?
- 2. Are the any major goals and objectives (priorities) that should be part of the district-wide strategic plan for the next 3 years?

## Annual Review of Major Planning Documents

- District-wide Function Map Discussion
  - Review and next steps
- Review of District-wide Planning and Decision Making Manual
  - Evaluation of District-wide Committees
  - Current charge and membership of DWPC

# Upcoming Planning Events in 2017-2018

- Pre-Planning for Education and Facilities Master Plans
- Community College Student Survey of Engagement 2018 (2<sup>nd</sup> implementation)
- Continued work on Accreditation Recommendations
- Other priorities?

## Summary and Closing