South Orange County Community College District

District-wide Climate Survey 2014 Results

Table of Contents

Background and Methodology	1
Demographics	2
Interactions between sites (Colleges and District Services)	4
Administration	10
Personal Workplace	14
Communication	17
Planning	21
Professional Development	23
Training	25
Appendix A: Climate Survey Form	27
Appendix B: Communication Plan for SOCCCD Climate Survey 2014	40
Appendix C: Verbatim Responses to Comment Questions	41
13. Please write any comments you have regarding the working relationship between Saddleback College and Distri	
15. Please write any comments you have regarding the working relationship between Irvine Valley College and Dist Services.	rict
17. Please write any comments you have regarding the working relationship between Irvine Valley College and Saddleback College.	57
18i. Please write any comments you have about administration throughout the district	64
23. Please provide any comments regarding planning in the district.	74
27. What types of professional development opportunities would you like to participate in to develop your career goals and talents?	80
31. What specific areas would you like more training in?	87
32. You have now completed the survey. Do you have any other comments or suggestions regarding the survey in particular?	92

Background and Methodology

The SOCCCD District-wide Climate Survey measures and assesses key objectives related to district-wide climate, collaboration and planning in the past and current SOCCCD District-wide Strategic Plans. The first climate survey was launched in the fall of 2012 and was sent online to all SOCCCD employees (except temporary employees). The average response rate of all employees in the 2012 survey was 14%.

In 2013-2014 the District-wide Planning Task Force reviewed, assessed and revamped the 2012 climate survey questions (the survey questionnaire is included in Appendix A). Given the low response rate of the 2012 climate survey, the task force developed a communication plan (see Appendix B) with the hope of increasing employee participation. The plan included follow-up emails by the leadership of various employee groups to participate in the climate survey and email reminders to participate in the survey. College leadership offered to support employees who may not have access to computers at work. The chancellor visited Irvine Valley's Strategic Planning and Accreditation Committee and Saddleback College's Management Team and Consultation Council meetings prior to the launch of the climate survey to request support in encouraging participation.

The 2014 Climate Survey was administered in the fall semester from October 24 to November 14 using an online survey methodology. A link to the District-wide Climate Survey was sent to all SOCCCD employees via email. By the end of the closing date, 781 employees participated in the survey. Two thousand and seventy-eight employees received the email; 781 surveys were returned for a response rate of 38%.

The table below illustrates that the largest number of responses came from the faculty and classified staff, however, the participation rate of the Administrator/Manager employee type was the highest at 93%.

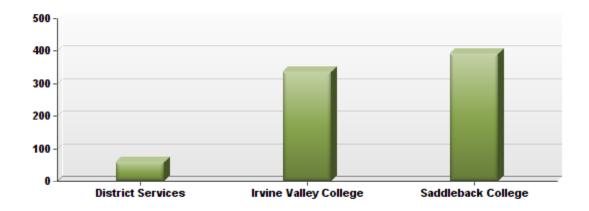
Participation Rate of SOCCCD Employees

Employee Type	Number Employed at SOCCCD	Number of Survey Respondents	% of Employee Type That Responded
Administrator/Manager	116	108	93%
Faculty (FT/PT)	1,442	373	26%
Classified Staff	520	300	58%
Total	2078	781	38%

The following pages of the report show each question and response. Responses to the questions that asked for feedback/comments are listed in full at the end of the report in the appendices.

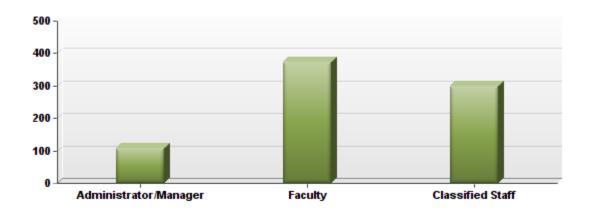
Demographics

1. Please select the place(s) where you work.



Answer	Response	%
District Services	60	8%
Irvine Valley College	336	43%
Saddleback College	391	50%
Total Multiple Selections (duplicated)	787	

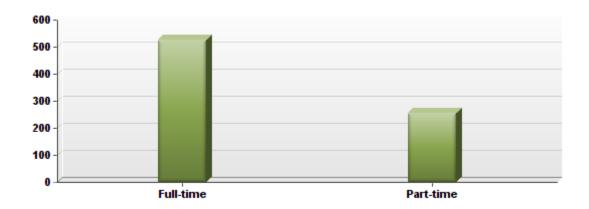
2. What is your employee type?



3.

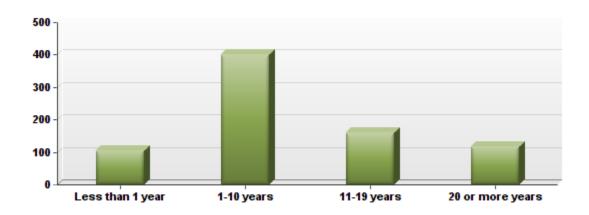
Answer	Response	%
Administrator/Manager	108	14%
Faculty	373	48%
Classified Staff	300	38%
Total	781	100%

3. Are you a full-time or part-time employee?



Answer	Response	%
Full-time	525	67%
Part-time	256	33%
Total	781	100%

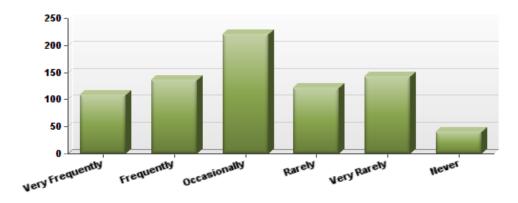
4. How long have you been employed at SOCCCD?



Answer	Response	%
Less than 1 year	104	13%
1-10 years	400	51%
11-19 years	161	21%
20 or more years	116	15%
Total	781	100%

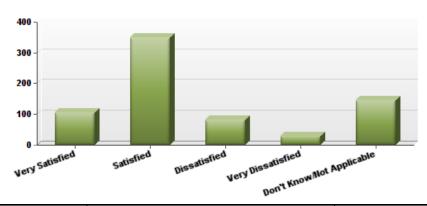
Interactions between sites (Colleges and District Services)

5. How often do you work or interact with employees from District Services?



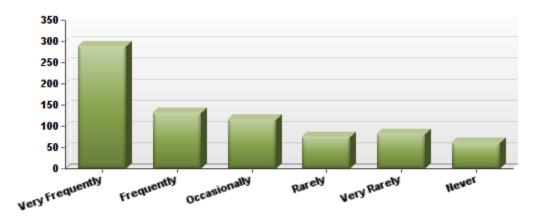
Answer	Response	%
Very Frequently	108	14%
Frequently	137	18%
Occasionally	221	29%
Rarely	121	16%
Very Rarely	143	19%
Never	41	5%
Total	771	100%

6. Overall, how satisfied are you with District Services working environment?



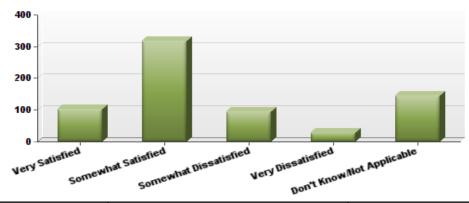
Answer	Response	%
Very Satisfied	105	15%
Satisfied	350	49%
Dissatisfied	83	12%
Very Dissatisfied	30	4%
Don't Know/Not Applicable	145	20%
Total	713	100%

7. How often do you work or interact with employees from Saddleback College?



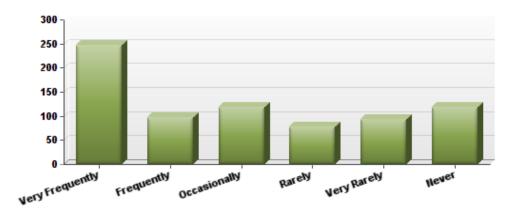
Answer	Response	%
Very Frequently	289	38%
Frequently	132	18%
Occasionally	115	15%
Rarely	76	10%
Very Rarely	81	11%
Never	61	8%
Total	754	100%

8. Overall, how satisfied are you with Saddleback College's working environment?



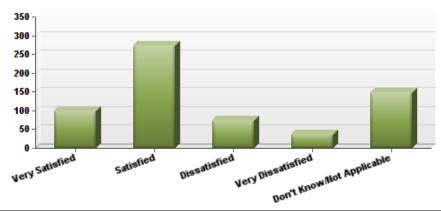
Answer	Response	%
Very Satisfied	103	15%
Somewhat Satisfied	319	46%
Somewhat Dissatisfied	96	14%
Very Dissatisfied	28	4%
Don't Know/Not Applicable	145	21%
Total	691	100%

9. How often do you work or interact with employees from Irvine Valley College?



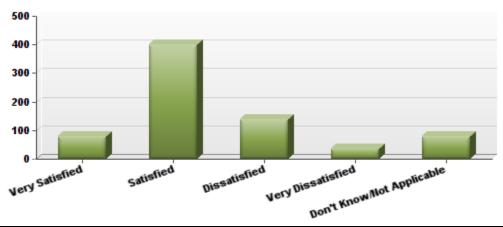
Answer	Response	%
Very Frequently	248	33%
Frequently	97	13%
Occasionally	118	16%
Rarely	77	10%
Very Rarely	94	13%
Never	118	16%
Total	752	100%

10. Overall, how satisfied are you with Irvine Valley College's working environment?



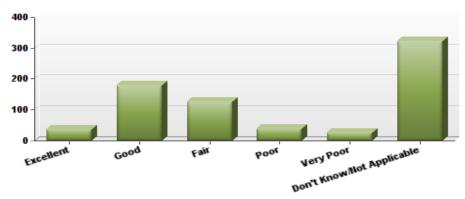
Answer	Response	%
Very Satisfied	100	16%
Satisfied	273	43%
Dissatisfied	74	12%
Very Dissatisfied	37	6%
Don't Know/Not Applicable	149	24%
Total	633	100%

11. Overall, how satisfied are you with the SOCCCD's environment district-wide?



Answer	Response	%
Very Satisfied	79	11%
Satisfied	400	54%
Dissatisfied	139	19%
Very Dissatisfied	35	5%
Don't Know/Not Applicable	81	11%
Total	734	100%

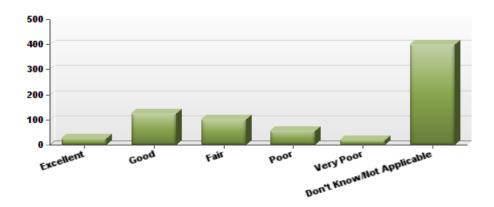
12. Overall, how would you assess the working relationship between Saddleback College and District Services?



Answer	Response	%
Excellent	36	5%
Good	180	25%
Fair	128	17%
Poor	41	6%
Very Poor	26	4%
Don't Know/Not Applicable	323	44%
Total	734	100%

13. Please write any comments you have regarding the working relationship between Saddleback College and District Services. (Appendix C list all comments without personal names)

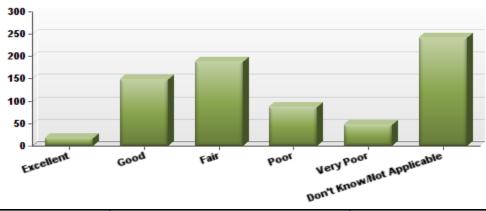
14. Overall, how would you assess the working relationship between Irvine Valley College and District Services?



Answer	Response	%
Excellent	26	4%
Good	126	17%
Fair	103	14%
Poor	57	8%
Very Poor	20	3%
Don't Know/Not Applicable	402	55%
Total	734	100%

15. Please write any comments you have regarding the working relationship between Irvine Valley College and District Services. (Appendix C list all comments without personal names)

16. Overall, how would you assess the working relationship between Irvine Valley College and Saddleback College?

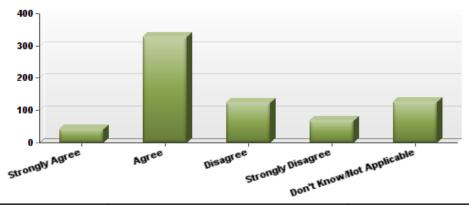


Answer	Response	%
Excellent	18	2%
Good	149	20%
Fair	189	26%
Poor	88	12%
Very Poor	47	6%
Don't Know/Not Applicable	243	33%
Total	734	100%

17. Please write any comments you have regarding the working relationship between Irvine Valley College and Saddleback College. (Appendix C list all comments without personal names)

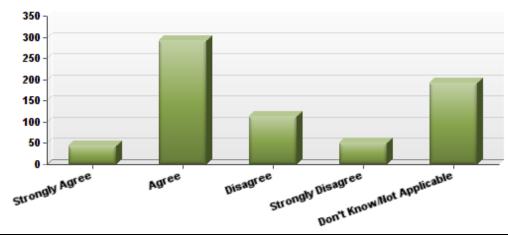
Administration

18a. Administrators throughout the district provide effective leadership that supports the district's mission.



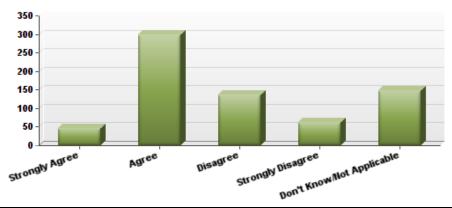
Answer	Response	%
Strongly Agree	43	6%
Agree	328	47%
Disagree	125	18%
Strongly Disagree	70	10%
Don't Know/Not Applicable	128	18%
Total	694	100%

18b. Administrators throughout the district provide effective leadership that supports the District-wide Strategic Plan.



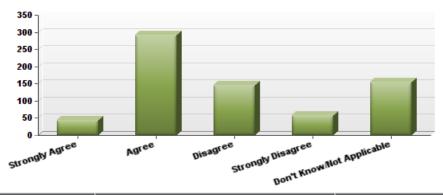
Answer	Response	%
Strongly Agree	43	6%
Agree	293	42%
Disagree	114	16%
Strongly Disagree	52	7%
Don't Know/Not Applicable	192	28%
Total	694	100%

18c. Administrators throughout the district follow established policies, procedures, and protocols.



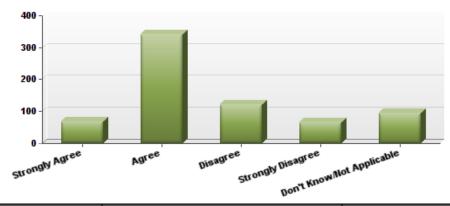
Answer	Response	%
Strongly Agree	47	7%
Agree	298	43%
Disagree	137	20%
Strongly Disagree	63	9%
Don't Know/Not Applicable	149	21%
Total	694	100%

18d. Administrators throughout the district understand the roles of the colleges and district services.



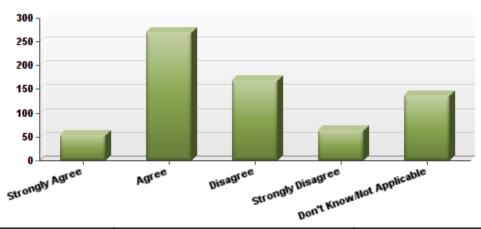
Answer	Response	%
Strongly Agree	44	6%
Agree	293	42%
Disagree	145	21%
Strongly Disagree	57	8%
Don't Know/Not Applicable	155	22%
Total	694	100%

18e. Administrators throughout the district encourage civility and respectful behavior.



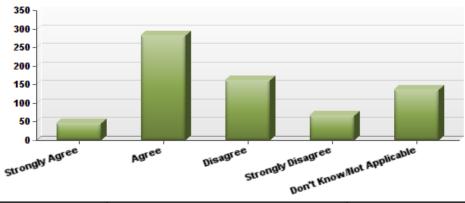
Answer	Response	%
Strongly Agree	69	10%
Agree	342	49%
Disagree	121	17%
Strongly Disagree	67	10%
Don't Know/Not Applicable	95	14%
Total	694	100%

18f. Administrators throughout the district encourage innovation.



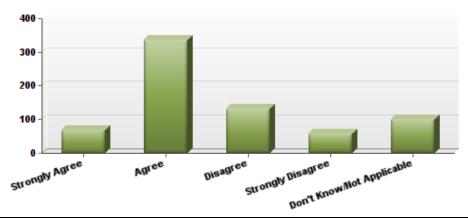
Answer	Response	%
Strongly Agree	54	8%
Agree	270	39%
Disagree	169	24%
Strongly Disagree	64	9%
Don't Know/Not Applicable	137	20%
Total	694	100%

18g. Administrators throughout the district encourage collaboration.



Answer	Response	%
Strongly Agree	46	7%
Agree	282	41%
Disagree	163	23%
Strongly Disagree	67	10%
Don't Know/Not Applicable	136	20%
Total	694	100%

18h. Administrators throughout the district encourage respectful interaction.

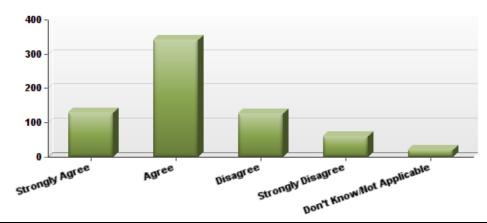


Answer	Response	%
Strongly Agree	68	10%
Agree	336	48%
Disagree	133	19%
Strongly Disagree	57	8%
Don't Know/Not Applicable	100	14%
Total	694	100%

18i. Please write any comments you have about administration throughout the district. (Appendix C list all comments without personal names)

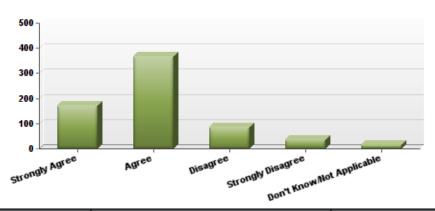
Personal Workplace

19a. I feel my work is appreciated.



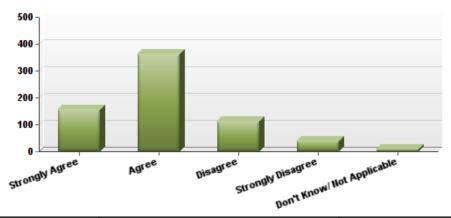
Answer	Response	%
Strongly Agree	131	19%
Agree	342	50%
Disagree	128	19%
Strongly Disagree	60	9%
Don't Know/Not Applicable	21	3%
Total	682	100%

19b. I would recommend our district as a good place to work.



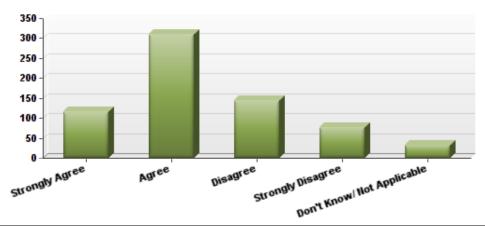
Answer	Response	%
Strongly Agree	171	25%
Agree	368	54%
Disagree	87	13%
Strongly Disagree	38	6%
Don't Know/Not Applicable	18	3%
Total	682	100%

19c. I am treated with respect.



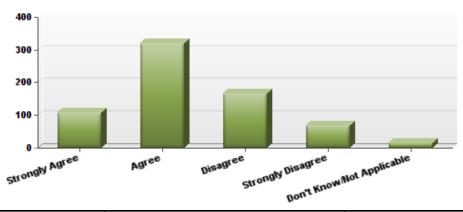
Answer	Response	%
Strongly Agree	156	23%
Agree	363	53%
Disagree	112	16%
Strongly Disagree	40	6%
Don't Know/ Not Applicable	11	2%
Total	682	100%

19d. I have the opportunity to participate meaningfully in decisions at work.



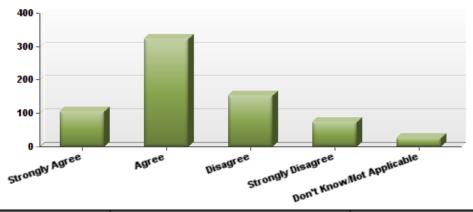
Answer	Response	%
Strongly Agree	116	17%
Agree	310	45%
Disagree	145	21%
Strongly Disagree	78	11%
Don't Know/ Not Applicable	33	5%
Total	682	100%

19e. I feel we have a strong sense of community at work.



Answer	Response	%
Strongly Agree	109	16%
Agree	321	47%
Disagree	167	24%
Strongly Disagree	68	10%
Don't Know/Not Applicable	17	2%
Total	682	100%

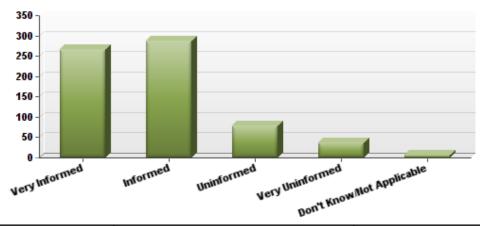
19f. I feel my opinions are valued.



Answer	Response	%
Strongly Agree	106	16%
Agree	322	47%
Disagree	153	22%
Strongly Disagree	74	11%
Don't Know/Not Applicable	27	4%
Total	682	100%

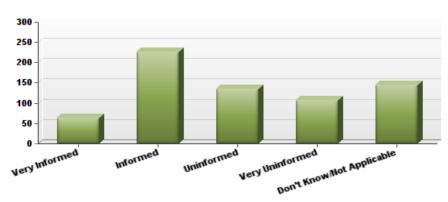
Communication

20a. Please indicate how informed you think you are about what is happening in your unit?



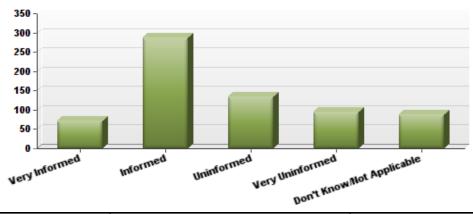
Answer	Response	%
Very Informed	267	39%
Informed	288	42%
Uninformed	78	12%
Very Uninformed	37	5%
Don't Know/Not Applicable	8	1%
Total	678	100%

20b. Please indicate how informed you think you are about what is happening at Irvine Valley College.



Answer	Response	%
Very Informed	63	9%
Informed	226	33%
Uninformed	135	20%
Very Uninformed	108	16%
Don't Know/Not Applicable	146	22%
Total	678	100%

20c. Please indicate how informed you think you are about what is happening at Saddleback College.



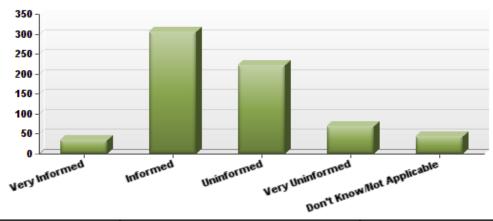
Answer	Response	%
Very Informed	73	11%
Informed	287	42%
Uninformed	134	20%
Very Uninformed	95	14%
Don't Know/Not Applicable	89	13%
Total	678	100%

20d. Please indicate how informed you think you are about what is happening at District Services.



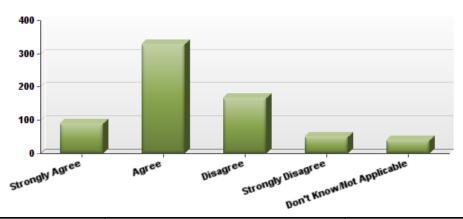
Answer	Response	%
Very Informed	34	5%
Informed	235	35%
Uninformed	228	34%
Very Uninformed	108	16%
Don't Know/Not Applicable	73	11%
Total	678	100%

20e. Please indicate how informed you think you are about what is happening in the district as a whole.



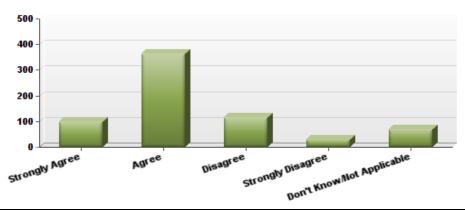
Answer	Response	%
Very Informed	34	5%
Informed	307	45%
Uninformed	223	33%
Very Uninformed	69	10%
Don't Know/Not Applicable	45	7%
Total	678	100%

21a. I regularly receive information on the major issues being addressed by the college presidents.



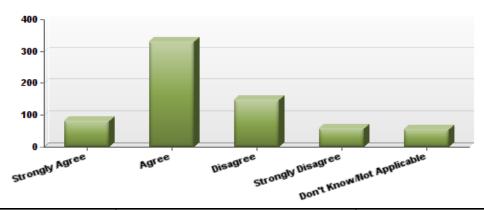
Answer	Response	%
Strongly Agree	89	13%
Agree	329	49%
Disagree	166	25%
Strongly Disagree	51	8%
Don't Know/Not Applicable	41	6%
Total	676	100%

21b. I regularly receive information on the major issues being addressed by my participatory governance representatives.



Answer	Response	%
Strongly Agree	98	14%
Agree	363	54%
Disagree	116	17%
Strongly Disagree	31	5%
Don't Know/Not Applicable	68	10%
Total	676	100%

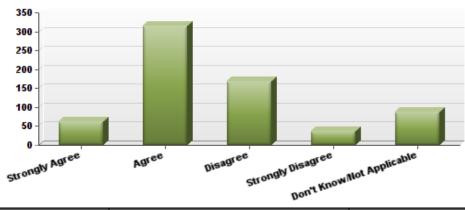
21c. I regularly receive information on the major issues being addressed by the chancellor.



Answer	Response	%
Strongly Agree	82	12%
Agree	332	49%
Disagree	149	22%
Strongly Disagree	58	9%
Don't Know/Not Applicable	55	8%
Total	676	100%

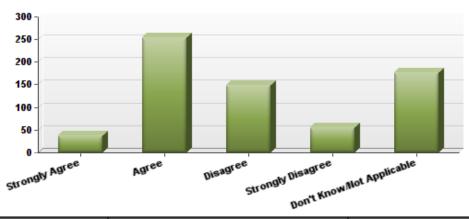
Planning

22a. I am aware of the district-wide integrated strategic planning process.



Answer	Response	%
Strongly Agree	63	9%
Agree	315	47%
Disagree	170	25%
Strongly Disagree	37	5%
Don't Know/Not Applicable	88	13%
Total	673	100%

22b. I feel planning in our district is effective.



Answer	Response	%
Strongly Agree	38	6%
Agree	254	38%
Disagree	150	22%
Strongly Disagree	55	8%
Don't Know/Not Applicable	176	26%
Total	673	100%

22c. I am aware of the District-wide Planning and Decision Making Manual.



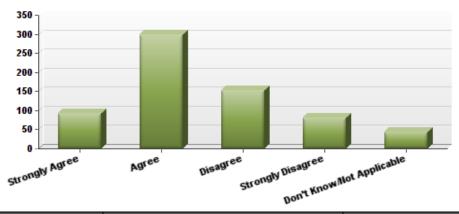
Answer	Response	%
Strongly Agree	49	7%
Agree	203	30%
Disagree	191	28%
Strongly Disagree	90	13%
Don't Know/Not Applicable	140	21%
Total	673	100%

23. Please provide any comments regarding planning in the district.

(Appendix C list all comments without personal names)

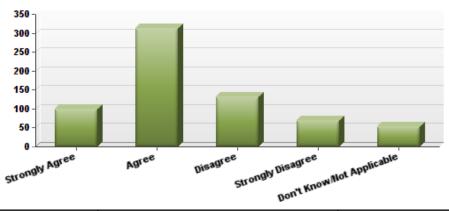
Professional Development

24. The number of professional development opportunities available to me is sufficient.



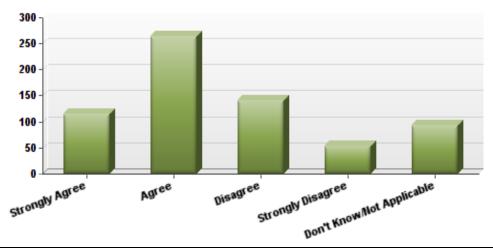
Answer	Response	%
Strongly Agree	93	14%
Agree	298	45%
Disagree	154	23%
Strongly Disagree	80	12%
Don't Know/Not Applicable	43	6%
Total	668	100%

25. I am able to participate in professional development opportunities I am interested in.



Answer	Response	%
Strongly Agree	100	15%
Agree	314	47%
Disagree	131	20%
Strongly Disagree	69	10%
Don't Know/Not Applicable	54	8%
Total	668	100%

26. I have participated in professional development opportunities focused on student success.



Answer	Response	%
Strongly Agree	116	17%
Agree	264	40%
Disagree	141	21%
Strongly Disagree	53	8%
Don't Know/Not Applicable	94	14%
Total	668	100%

27. What types of professional development opportunities would you like to participate in to develop your career goals and talents? (Appendix C list all comments without personal names)

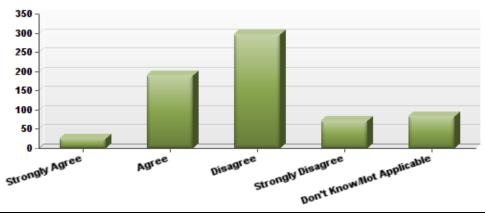
Training

28. I have participated in training that increases my understanding of district-wide organizational structure.



Answer	Response	%
Strongly Agree	34	5%
Agree	183	27%
Disagree	294	44%
Strongly Agree	57	9%
Don't Know/Not Applicable	100	15%
Total	668	100%

29. I have participated in training that increases my understanding of district-wide resources.



Answer	Response	%
Strongly Agree	25	4%
Agree	191	29%
Disagree	296	44%
Strongly Disagree	72	11%
Don't Know/Not Applicable	84	13%
Total	668	100%

30. I have participated in training that increases my understanding of district-wide processes and procedures.



Answer	Response	%
Strongly Agree	21	3%
Agree	196	29%
Disagree	288	43%
Strongly Disagree	73	11%
Don't Know/Not Applicable	90	13%
Total	668	100%

- 31. What specific areas would you like more training in? (Appendix C list all comments without personal names)
- **32.** You have now completed the survey. Do you have any other comments or suggestions regarding the survey in particular? (Appendix C list all comments without personal names)

Appendix A: Climate Survey Form



SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT

SADDLEBACK COLLEGE . IRVINE VALLEY COLLEGE . ATEP

Introduction

Dear SOCCCD Employee,

South Orange County Community College District, which includes Irvine Valley College, Saddleback College and District Services, is conducting a survey to assess the district-wide climate. Your honest insights and opinions are very valuable contributions to understanding and evaluating our environment throughout the district.

Please note that in the survey we are looking for your opinions on the colleges, District Services, as well as the district as a whole. In the working of the questions, we will be using either the college name, District Services, or district-wide to represent the area we are evaluating.

The survey should only take about 15-20 minutes of your time. Please complete the survey by November 14, 2014.

All responses are anonymous, strictly confidential, and will be aggregated solely for research purposes. If you have any questions or concerns, please contact Denice Inciong, District Director of Research, Planning and Data Management at dinciong@sccccd.edu.

Thank you for your participation!

Employee Data

_

Q4. How long have you been employed at SOCCCD?

O Less than 1 year

O 1-10 years

O Full-time
O Part-time

O 11-19 years

O 20 or more years

Frequency of Contact
For clarification we are using these terms to define an area:
1. College Campus: Irvine Valley College or Saddleback College
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc.
3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
Q5. How often do you work or interact with employees from District Services?
O Very Frequently
O Frequently
O Occasionally
O Rarely
O Very Rarely
O Never
Q6. Overall, how satisfied are you with District Services working environment?
O Very Satisfied
O Satisfied
O Dissatisfied
O Very Dissatisfied
O Don't Know/Not Applicable
Q7. How often do you work or interact with employees from Saddleback College?
O Very Frequently
O Frequently
O Occasionally
O Rarely
O Very Rarely
O Never
Q8. Overall, how satisfied are you with Saddleback College's working environment?
O Very Satisfied
O Satisfied
O Dissatisfied
O Very Dissatisfied
O Don't Know/Not Applicable

Q9. How often do you work or interact with employees from Irvine Valley College?
O Very Frequently
O Frequently
O Occasionally
O Rarely
O Very Rarely
O Never
Q10. Overall, how satisfied are you with Irvine Valley College's working environment?
O Very Satisfied
O Satisfied
O Dissatisfied
O Very Dissatisfied
O Don't Know/Not Applicable
Climate Overall
For clarification we are using these terms to define an area:
1. College Campus: Irvine Valley College or Saddleback College
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc.
3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
Q11. Overall, how satisfied are you with the SOCCCD's environment district-wide?
O Very Satisfied
O Satisfied
O Dissatisfied
O Very Dissatisfied
O Don't Know/Not Applicable
Q12. Overall, how would you assess the working relationship between Saddleback College and District Services?
O Excellent
O Good
O Fair
O Poor
O Very Poor
O Don't Know/Not Applicable

Q13. Please write any comments you have regarding the working relationship between Saddleback College and District Services.
Q15. Flease write any comments you have regarding the working relationship between Stadieback conege and District Services.
014 Overall, become of the condition relationship between Traine Vellag Callege and District Consists 2
Q14. Overall, how would you assess the working relationship between Irvine Valley College and District Services? O Excellent
O Good
O Fair
O Poor
O Very Poor
O Don't Know/Not Applicable
O DOIT C KNOW/NOC Applicable
Q15. Please write any comments you have regarding the working relationship between Irvine Valley College and District Services.
Q16. Overall, how would you assess the working relationship between Irvine Valley College and Saddleback College?
O Excellent
O Good
O Fair
O Poor
O Very Poor
O Don't Know/Not Applicable
S BOIL CHION, NOT Applicable
Q17. Please write any comments you have regarding the working relationship between Irvine Valley College and Saddleback College.
Administration
For clarification we are using these terms to define an area:
1. College Campus: Irvine Valley College or Saddleback College
2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs,

Human Resources, Business Services, District 11, Research and Planning, etc.
3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
. Please indicate the extent to which you agree with the following statements.
Q18a. Administrators throughout the district provide effective leadership that supports the district's mission. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q18b. Administrators throughout the district provide effective leadership that supports the District-wide Strategic Plan. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q18c. Administrators throughout the district follow established policies, procedures, and protocols. O Strongly Agree O Agree
O Strongly Agree
O Strongly Agree O Agree
O Strongly Agree O Agree O Disagree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree O Disagree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree O Disagree O Strongly Disagree O Strongly Disagree O Don't Know/Not Applicable
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree O Disagree O Strongly Disagree O Strongly Disagree O Don't Know/Not Applicable
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree O Disagree O Strongly Disagree O Strongly Disagree O Don't Know/Not Applicable Q18e. Administrators throughout the district encourage civility and respectful behavior. O Strongly Agree
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Q18d. Administrators throughout the district understand the roles of the colleges and district services. O Strongly Agree O Agree O Disagree O Strongly Disagree O Strongly Disagree O Don't Know/Not Applicable

O Don't Know/Not Applicable
Q18f. Administrators throughout the district encourage innovation. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q18g. Administrators throughout the district encourage collaboration. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q18h. Administrators throughout the district encourage respectful interaction.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q18i. Please write any comments you have about administration throughout the district.
Workplace
For clarification we are using these terms to define an area:
1. College Campus: Irvine Valley College or Saddleback College
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs,

3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
. Please indicate the extent to which you agree with the following statements.
Q19a. I feel my work is appreciated.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q19b. I would recommend our district as a good place to work.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q19c. I am treated with respect.
Q19c. I am treated with respect. O Strongly Agree
O Strongly Agree
O Strongly Agree O Agree
O Strongly Agree O Agree O Disagree
O Strongly Agree O Agree O Disagree O Strongly Disagree
O Strongly Agree O Agree O Disagree O Strongly Disagree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work.
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree O Agree
O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree O Agree O Disagree
 ○ Strongly Agree ○ Disagree ○ Strongly Disagree ○ Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. ○ Strongly Agree ○ Agree ○ Disagree ○ Strongly Disagree ○ Strongly Disagree
O Strongly Agree O Disagree O Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree O Agree O Disagree O Disagree O Strongly Disagree O Don't Know/ Not Applicable
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree O Agree O Disagree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19e. I feel we have a strong sense of community at work.
O Strongly Agree O Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19d. I have the opportunity to participate meaningfully in decisions at work. O Strongly Agree O Agree O Disagree O Strongly Disagree O Strongly Disagree O Don't Know/ Not Applicable Q19e. I feel we have a strong sense of community at work. O Strongly Agree

For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Demmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? Q Very Informed Q Informed Q Uninformed	O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Disagree O Ton't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Invine Valley College. O Very Informed O Uninformed O Very Uninformed	
O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TIT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. Very Informed Uninformed Uninformed Uninformed Uninformed Uninformed Uninformed Very Uninformed Very Uninformed	
O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District stry ices such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TIT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. . On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed Uninformed O Don't Know/Not Applicable Q20b. Please indicate how Informed you think you are about what is happening at Irvine Valley College. O Very Uninformed Uninformed Uninformed Uninformed Uninformed Very Uninformed	
O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Don't Know/Not Applicable Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TIT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. Very Informed Uninformed Uninformed Uninformed Uninformed Uninformed Uninformed Very Uninformed Very Uninformed	O Strongly Disagree
Q19f. I feel my opinions are valued. O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Ommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	Q19f. I feel my opinions are valued. O strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20e. Please indicate how informed you think you are about what is happening in your unit? O Very Uninformed O Uninformed O Very Uninformed O Pon't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Uninformed O Informed O Informed O Informed O Uninformed O Very Uninformed	
O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Ommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Strongly Agree O Agree O Disagree O Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Uninformed O Very Uninformed	Soft Month of Application
O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Uninformed	Q19f. I feel my opinions are valued.
O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Disagree O Strongly Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Uninformed O Don't Know/Not Applicable Q20b. Please Indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed	O Strongly Agree
O Strongly Disagree O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	O Strongly Disagree O Don't Know/Not Applicable Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Don't Know/Not Applicable Q20b. Please Indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Uninformed O Uninformed O Uninformed O Uninformed O Uninformed O Very Uninformed	O Agree
O Don't Know/Not Applicable Dommunication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	Communication Text For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed	O Disagree
For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dimmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed	O Strongly Disagree
For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Demmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? Q Very Informed Q Informed Q Uninformed	For clarification we are using these terms to define an area: 1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Informed O Uninformed	O Don't Know/Not Applicable
1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Demmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Uninformed O Uninformed O Uninformed	Communication Text
1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District TT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Demmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	1. College Campus: Irvine Valley College or Saddleback College 2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Uninformed O Uninformed O Uninformed O Uninformed O Uninformed	
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide : Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening <i>in your unit</i> ? O Very Informed O Informed O Uninformed	2. District Services: The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Informed O Uninformed O Uninformed O Uninformed O Uninformed	For clarification we are using these terms to define an area:
Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Demmunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	Human Resources, Business Services, District IT, Research and Planning, etc. 3. District or District-wide: Referring to both the colleges and district services together as one area. We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Informed O Uninformed O Uninformed O Uninformed O Uninformed O Uninformed O Very Uninformed	1. College Campus: Irvine Valley College or Saddleback College
We are looking to get your opinions of these areas. On the following page, please indicate how informed you are about different areas in the district. Dommunication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	We are looking to get your opinions of these areas. . On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Uninformed O Uninformed	2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc.
. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	. On the following page, please indicate how informed you are about different areas in the district. Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Uninformed O Uninformed	3. District or District-wide: Referring to both the colleges and district services together as one area.
Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	Communication Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Uninformed O Uninformed	We are looking to get your opinions of these areas.
Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Uninformed O Uninformed	. On the following page, please indicate how informed you are about different areas in the district.
O Very Informed O Informed O Uninformed	O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Very Uninformed	
O Informed O Uninformed	 ○ Informed ○ Uninformed ○ Very Uninformed ○ Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. ○ Very Informed ○ Informed ○ Uninformed ○ Very Uninformed 	Communication
O Uninformed	O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Very Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit?
	O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Very Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed
O Very Uninformed	Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed Informed Uninformed Very Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed
	 Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed O Very Uninformed 	 Q20a. Please indicate how informed you think you are about what is happening in your unit? Very Informed Informed Uninformed
O Don't Know/Not Applicable	O Very Informed O Informed O Uninformed O Very Uninformed	 Q20a. Please indicate how informed you think you are about what is happening in your unit? Very Informed Uninformed Very Uninformed
Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College.	O Very Informed O Informed O Uninformed O Very Uninformed	 Q20a. Please indicate how informed you think you are about what is happening in your unit? Very Informed Uninformed Very Uninformed
	O Uninformed O Very Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable
O Informed	O Very Uninformed	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College.
O Uninformed		Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed
O Very Uninformed		Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed
	O Don't Know/Not Applicable	Q20a. Please indicate how informed you think you are about what is happening in your unit? O Very Informed O Informed O Uninformed O Very Uninformed O Don't Know/Not Applicable Q20b. Please indicate how informed you think you are about what is happening at Irvine Valley College. O Very Informed O Informed O Uninformed

Q20c. Please indicate how informed you think you are about what is happening at Saddleback College.
O Very Informed
O Informed
O Uninformed
O Very Uninformed
O Don't Know/Not Applicable
Q20d. Please indicate how informed you think you are about what is happening at District Services.
O Very Informed
O Informed
O Uninformed
O Very Uninformed
O Don't Know/Not Applicable
Q20e. Please indicate how informed you think you are about what is happening in the district as a whole.
O Very Informed
O Informed
O Uninformed
O Very Uninformed
O Don't Know/Not Applicable
Communication Text 2
Communication Text 2
For clarification we are using these terms to define an area:
1. College Campus: Irvine Valley College or Saddleback College
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs,
Human Resources, Business Services, District IT, Research and Planning, etc.
3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
. On the following page, please indicate the extent to which you agree with the statements.

Communication of Information
Q21a. I regularly receive information on the major issues being addressed by the college presidents. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q21b. I regularly receive information on the major issues being addressed by my participatory governance representatives. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q21c. I regularly receive information on the major issues being addressed by the chancellor.O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Assessment of District-wide Planning
For clarification we are using these terms to define an area:
College Campus: Irvine Valley College or Saddleback College
2. District Services : The departments within district services such as the Chancellor's Office, Board of Trustees, Public Affairs, Human Resources, Business Services, District IT, Research and Planning, etc.
3. District or District-wide: Referring to both the colleges and district services together as one area.
We are looking to get your opinions of these areas.
. Please indicate the extent to which you agree with the following statements.
Q22a. I am aware of the district-wide integrated strategic planning process. O Strongly Agree
O Agree
O Disagree
O Strongly Disagree

O Don't Know/Not Applicable
Q22b. I feel planning in our district is effective.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q22c. I am aware of the District-wide Planning and Decision Making Manual.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q23. Please provide any comments regarding planning in the district.
(and the state of
Professional Development
. The following questions are about professional development district-wide. The term "professional development" in the questions refer to opportunities to acquire skills or knowledge that enhance your ability to perform your job or advance your career.
Please indicate the extent to which you agree with the following statements.
Q24. The number of professional development opportunities available to me is sufficient.
O Strongly Agree
O Agree
O Disagree
O Strongly Disagree
O Don't Know/Not Applicable

 Q25. I am able to participate in professional development opportunities I am interested in. Strongly Agree Agree Disagree Strongly Disagree Don't Know/Not Applicable
 Q26. I have participated in professional development opportunities focused on student success. O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable
Q27. What types of professional development opportunities would you like to participate in to develop your career goals and talents?
 Q28. I have participated in training that increases my understanding of district-wide organizational structure. Strongly Agree Agree Disagree Strongly Agree Don't Know/Not Applicable
Q29. I have participated in training that increases my understanding of district-wide resources. O Strongly Agree O Agree O Disagree O Strongly Disagree O Don't Know/Not Applicable
Q30. I have participated in training that increases my understanding of district-wide processes and procedures. O Strongly Agree

O Disagree
O Strongly Disagree
O Don't Know/Not Applicable
Q31. What specific areas would you like more training in?
Q32. You have now completed the survey. Do you have any other comments or suggestions regarding the survey in particular?
Survey Powered By Qualities

Appendix B: Communication Plan for SOCCCD Climate Survey 2014

Timeline for 2014 SOCCCD Climate Survey:

initiality.			
Communication	Date to be sent		
Constituent groups email to communicate upcoming climate survey (communication contacts in table below)	October 13, 2014		
District-wide email requesting participation with link to the survey	October 20, 2014		
District-wide email reminding participants to complete survey with link to the survey (1st reminder)	October 29, 2014		
District-wide email reminding participants to complete survey with link to the survey to be sent on (2 nd reminder)	November 3, 2014		
Survey closes	November 7, 2014		

District-wide Contacts for Communication Plan

Contact Office	Primary Contact	Secondary Contact	Communication
		Task Force members	sent to
District-wide and	Gary Poertner, Chancellor	Randy Peebles, Associate Vice	District-wide:
District Services	Tere Fluegeman, District	Chancellor, Economic	SOCCCD
Public Affairs	Director, Public Affairs and	Development	Employees
	Government Relations		
Irvine Valley College	Glenn Roquemore, President	Davit Khachatryan, Vice	
Office of the President	Diane Oaks, Director	President, College	
and Office of Public	Marketing & Communications	Administrative Services	
Information & Marketing		(dkhachatryan@ivc.edu)	
Saddleback College,	Tod Burnett , President	Carol Hilton, Vice President,	
Office of the President	Jennie McCue, Director	College Administrative Services)	
and Public Information	Marketing & Communications		
Office			
Irvine Valley College,	Kathy Schmeidler, Senate	Roopa Mathur, IVC Faculty	
Academic Senate	President		
Saddleback College,	Dan Walsh, Senate President	Bruce Gilman, Saddleback	
Academic Senate		Faculty	
Irvine Valley College,	Vincent Cooper, Senate	TBD	
Classified Senate	President		
Saddleback College,	Mike Sauter, Senate President	TBD	
Classified Senate			